PRELIMINARY AGENDA

**Thursday, July 16, 2020**
9:00 a.m. (PST)*

**ORIENTATION (30 MINUTES)**

**Monday, July 20, 2020**
9:00 a.m. – 10:00 a.m.

**UCB SESSION 1 – GUIDING PENSIONS FUNDS THROUGH TURBULENT WATERS**

The goal of the pension fund is to provide stability and security to its beneficiaries; a task that becomes increasingly difficult in a world that is as unpredictable and insecure as we have experienced during COVID-19. This session will offer a robust discussion with relevant practitioners of the tools they leverage to deal with crisis and uncertainty.

10:15 a.m. – 11:15 a.m.

**UCB SESSION 2 – THE FUTURE OF EDUCATION – WHAT’S CHANGED?**

The current landscape has forced every level of education to rapidly shift its engagement towards alternative delivery methods; an important question remains about how permanent these changes will be. During this panel discussion with industry experts, participants will better understand what is changing in education, what lessons can be derived from the uncertainty we currently face, and what lies ahead!

11:45 a.m. – 12:45 p.m.

**UCB SESSION 3 – HOW TO EXPERTLY NAVIGATE THE CHANGING WORKPLACE**

The way we work is changing now faster than it ever has before; old ways of managing meetings and engaging people are no longer viable in this new environment. By engaging with industry leaders in a panel discussion format, participants will understand best practices to being more effective leaders and change agents in the post-COVID workplace.

**Tuesday, July 21, 2020**
9:00 a.m. – 10:00 a.m.

**CALIFORNIA STATE CONTROLLER BETTY YEE**

45 minute presentation/15 min questions
PRELIMINARY AGENDA

Tuesday, July 21, 2020 (continued)

10:15 a.m. – 11:15 a.m.  
UCB SESSION 4 – EXPECTING THE UNEXPECTED: RISK MANAGEMENT & GOVERNANCE

These uncertain times create further risks. Pension fund managers must monitor these increasing risks through effective governance and management to effectively lead their organizations. Led by Greg Leblanc, this session details the human and organizational factors that get in the way of preparing for disruption and managing the unexpected. Participants will exit this session with the mindset and toolset necessary for managing expectations & the unexpected.

11:45 a.m. – 12:45 p.m.  
FEDERAL RELATIONS UPDATE
Leigh Snell, Federal Relations Director, NCTR
In recent years, state and local governments’ retirement systems have become a focus of growing attention and concern for many in Washington, D.C. Now, the COVID-19 pandemic has provided new opportunities for Federal actions that could force specific public pension “reforms” that would weaken the defined benefit model; others would restrict public pensions’ investments in the name of “national security,” or direct them in support of new infrastructure projects. This session will give trustees an update on these and other Federal activities of concern, as well as inform them of NCTR’s actions on their behalf to protect public pensions.

Wednesday, July 22, 2020

9:00 a.m. – 10:00 a.m.  
UCB SESSION 5 – SCENARIO THINKING: DEVELOPING NEW BUSINESS IDEAS AND MODELS FOR RAPIDLY CHANGING ENVIRONMENTS

Scenario thinking is a set tools for ordering perceptions about alternative future environments in which today’s strategic decisions might be played out. Led by one of the world’s experts in scenario thinking, Dr Steve Weber, this interactive session will set the scene for scenario thinking and creation of each participant’s scenario plan, incorporating the previous sessions in the series.

10:15 a.m. – 11:15 a.m.  
UCB SESSION 6 - SCENARIO THINKING IN ACTION: APPLICATION WORKSHOP

*All sessions are listed in Pacific Standard Time.